

How to Hire Top Business Analysis Talent

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Apex Panelists



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45+ years supporting hiring Managers!



Job Seeker Statistics & Contributing Factors

Your hiring and interview process needs to involve strategy, marketing, quality assurance, consistent communication, continuous improvement, and a true partnership to engage, qualify and appeal to top IT talent!



70% of job seekers are invisible online



78% of active job seekers use social media



An average tech professional has **3** offers within **5** days



85-95% of qualified candidates aren't interested



73% of candidates are passively looking



Technical job seekers receive **32** solicitations daily via LinkedIn



Top Reasons Managers Lose Good Candidates

- 1. Below market value pay
- 2. Lengthy process
- 3. Poor interview experience
- 4. Not "sold," i.e., poor marketing
- 5. Inaccurate/incomplete job details
- 6. Unrealistic requirements list
- 7. Counter offers/more appealing offers with better flexibility and benefits
- 8. "Too many cooks" issue



Process QA:

- How many steps?
- How long in between & total?
- Where can we lessen?
- What "candidate motivators" can we speak to?
- What else can we do with candidates we like?



Formula to Attract Top Talent

Determine Culture, Cultural Goals & Target Traits Create
Candidate
Scorecard
around Target
Culture

Understand Candidate Motivators & "Interest Igniters" Define Role
Priorities,
Expectations, and
Requirement;
Ensure Skill Set is
Realistic

Market Job Effectively through a Quality Description

Qualify While Delivering a Positive Interview Experience

Effective Candidate Quality Assurance Further Sell on Role, Team / Culture, Company and Potential

RESOURCE: Apex Guide - Attracting & Engaging Top Talent



10P Model – Understand → Communicate in Job Specs



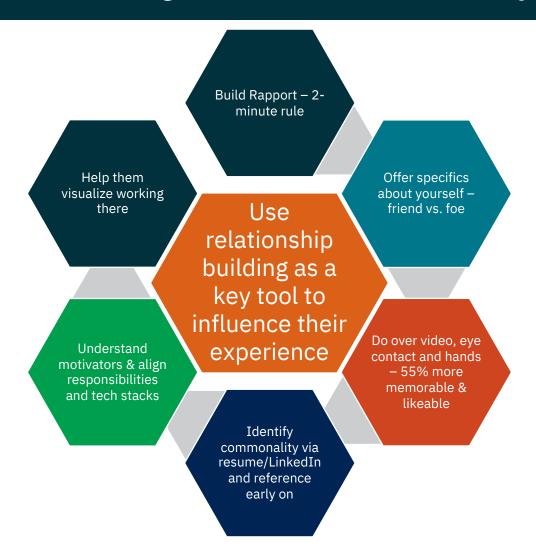
Tip: Communicating problems to be solved / pain points 1.) attracts top talent AND 2.) can be a key retention strategy to minimize any "surprises" that would cause people to quit.

Peer Discussion: What do you communicate 1.) in job descriptions, 2.) to staffing partners, 3.) in interviews? What COULD you do a better job of consistently communicating?

Article: How to Write Business Analysis
Job Descriptions to Attract Top Talent



Strategies to Enhance Rapport/Connection



Don't forget to communicate the 10Ps, especially Purpose, Priorities & Perks!

Discussion: What's your favorite idea for strengthening rapport and establishing a connection?



Apply 80:20 Rule to Requirements

Identify candidates with 80%+ of skills

Development Plan/Upskilling for remaining skills

Communicate training channels, mentorship program, and other growth options

- PLUS→ PERK!

You can open your candidate pool, make positions more enticing AND build long-term loyalty if you convert 1-2 requirements into "nice-to-haves"



Follow Up

24 Hours after this webinar:

- Link to Zoom recording
- Link to slide deck

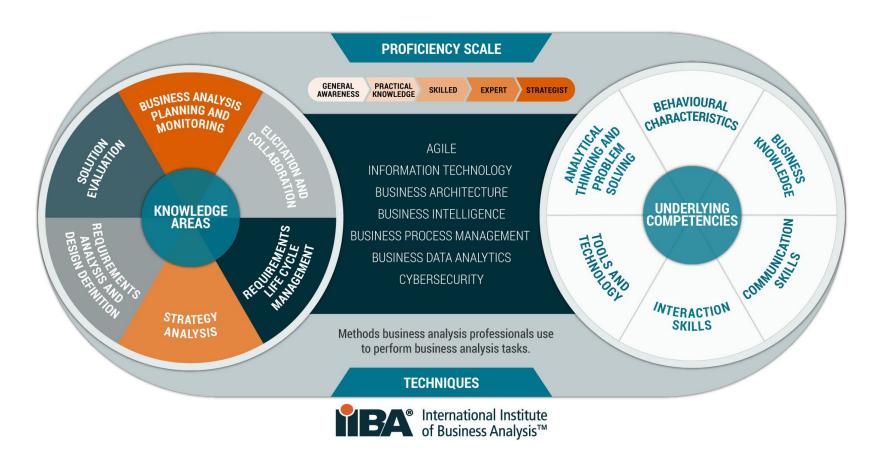
Mon, Aug 1:

Webinar Extras Email – additional member exclusive resources and tools:

- Competency Model: so those attending can familiarize themselves with the competencies they need to look for at the
 different level of proficiency
- Competency Self-Assessment: For those attending we will send this resource
- **Job description samples** for various business analysis positions
- Recommended reading on this topic from our Online Library



Business Analysis Competency Model



Three-part framework to understand and assess business analysis competency

